

Exhibit 300 (BY2009)

PART ONE	
OVERVIEW	
1. Date of Submission:	2007-09-10
2. Agency:	015
3. Bureau:	45
4. Name of this Capital Asset:	Individual Master File (IMF)
5. Unique Project Identifier:	015-45-01-14-01-2401-00
6. What kind of investment will this be in FY2009?	
Mixed Life Cycle	
7. What was the first budget year this investment was submitted to OMB?	
FY2001 or earlier	
8. Provide a brief summary and justification for this investment, including a brief description of how this closes in part or in whole an identified agency performance gap.	
<p>IRS is responsible for collecting revenue from individuals order to fund the operations of the federal government. In order to effectively accomplish this goal, it must maintain authoritative data on individual taxpayers. The Individual Master File (IMF) is the authoritative data stores for taxpayers' accounts other than Business Filers. The IMF project maintains the IMF data. The Individual Master File contains the tax records of Individuals. Accounts are updated, taxes are assessed, and refunds are generated as required each tax filing period. Virtually all IRS information system applications and processes depend on output, directly or indirectly, from this data source. Thus, the IMF project is a critical component of IRS's ability to process tax returns, and must remain in operation. Corporate Data and System Management Domain has the primary responsibility for the IMF project, however, this investment also requires developmental support from a number of business areas at IRS, and the costs of these services are included as part of this Exhibit. These services include Product Assurance (PA), since new and/or modified code for production should be tested, and IMF Document Specific in Filing Systems Division (FS), which provides computer processing for Individual Tax Returns, such as the Forms 1040 Individual Taxes.</p>	
9. Did the Agency's Executive/Investment Committee approve this request?	
yes	
9.a. If "yes," what was the date of this approval?	
2007-08-16	
10. Did the Project Manager review this Exhibit?	
yes	
11. Project Manager Name:	
Riegger, Joan S.	
Project Manager Phone:	
202-283-3506	
Project Manager Email:	
Joan.S.Riegger@irs.gov	
11.a. What is the current FAC-P/PM certification level of the project/program manager?	
TBD	
12. Has the agency developed and/or promoted cost effective, energy-efficient and environmentally sustainable techniques or practices for this project.	
no	
12.a. Will this investment include electronic assets (including computers)?	
no	

13. Does this investment directly support one of the PMA initiatives?	
yes	
If yes, select the initiatives that apply:	
Expanded E-Government	
Financial Performance	
Human Capital	
13.a. Briefly and specifically describe for each selected how this asset directly supports the identified initiative(s)? (e.g. If E-Gov is selected, is it an approved shared service provider or the managing partner?)	
Human Capital: IMF provides data for predicting workload, as well as building case inventory. This allows IRS Business Operating Domains to plan their workload and efficiently use their staff. Financial Performance: IMF is the system of record of Individual taxpayer transactions for the Custodial Financial Statement and the annual financial statement audit. Expanded E-Government: IMF provides data in an electronic format that allows other business areas in the IRS to expand E-Government.	
14. Does this investment support a program assessed using the Program Assessment Rating Tool (PART)?	
yes	
14.a. If yes, does this investment address a weakness found during the PART review?	
no	
14.b. If yes, what is the name of the PARTed program?	
Internal Revenue Service Submission Processing	
14.c. If yes, what rating did the PART receive?	
Moderately Effective	
15. Is this investment for information technology?	
yes	
16. What is the level of the IT Project (per CIO Council's PM Guidance)?	
Level 2	
17. What project management qualifications does the Project Manager have? (per CIO Council's PM Guidance)	
(1) Project manager has been validated as qualified for this investment	
18. Is this investment identified as high risk on the Q4 - FY 2007 agency high risk report (per OMB memorandum M-05-23)?	
yes	
19. Is this a financial management system?	
no	
19.a.2. If no, what does it address?	
The Individual Master File tracks the relationship of the IRS with the Taxpayer; returns, refunds, payments, open and closed case processing, and indicators for special processing (disaster areas, combat zone, etc.). We provide information about financial transactions to the IRS financial systems but it is not a financial accounting system in itself.	
20. What is the percentage breakout for the total FY2008 funding request for the following? (This should total 100%)	
Hardware	0
Software	0
Services	98
Other	2
21. If this project produces information dissemination products for the public, are these products published to the Internet in conformance with OMB Memorandum 05-04 and included in your agency inventory, schedules and priorities?	
n/a	
22. Contact information of individual responsible for privacy related questions.	
Name	

Carlos Moura			
Phone Number			
202- 927-0730			
Title			
Management and Program Analyst			
Email			
carlos.moura@irs.gov			
23. Are the records produced by this investment appropriately scheduled with the National Archives and Records Administration's approval?			
yes			
24. Does this investment directly support one of the GAO High Risk Areas?			
no			
SUMMARY OF SPEND			
1. Provide the total estimated life-cycle cost for this investment by completing the following table. All amounts represent budget authority in millions, and are rounded to three decimal places. Federal personnel costs should be included only in the row designated Government FTE Cost, and should be excluded from the amounts shown for Planning, Full Acquisition, and Operation/Maintenance. The total estimated annual cost of the investment is the sum of costs for Planning, Full Acquisition, and Operation/Maintenance. For Federal buildings and facilities, life-cycle costs should include long term energy, environmental, decommissioning, and/or restoration costs. The costs associated with the entire life-cycle of the investment should be included in this report.			
All amounts represent Budget Authority			
	PY-1 & Earlier	PY	CY
	-2006	2007	2008
Planning Budgetary Resources	0.000	0.000	0.000
Acquisition Budgetary Resources	0.000	0.000	0.000
Maintenance Budgetary Resources	2.163	2.534	2.430
Government FTE Cost	35.474	10.069	9.439
# of FTEs	104	104	104
Note: For the cross-agency investments, this table should include all funding (both managing partner and partner agencies).			
Government FTE Costs should not be included as part of the TOTAL represented.			
2. Will this project require the agency to hire additional FTE's?			
no			
3. If the summary of spending has changed from the FY2008 President's budget request, briefly explain those changes.			
The FY2008 IMF budget was reduced by 1.923M during the Passback. To mitigate the budget cut for FY08, all non-legislative and non-sustaining operations work requests are being returned. There will also be a reduction in the amount of independent testing of the applications that make up the IMF. Additional overtime, which is less expensive than contractor testing support, will be used to mitigate the risk.			
PERFORMANCE			
In order to successfully address this area of the exhibit 300, performance goals must be provided for the agency and be linked to the annual performance plan. The investment must discuss the agency's mission and strategic goals, and performance measures (indicators) must be provided. These goals need to map to the gap in the agency's strategic goals and objectives this investment is designed to fill. They are the internal and external performance benefits this investment is expected to deliver to the agency (e.g., improve efficiency by 60 percent, increase citizen participation by 300 percent a year to achieve an overall citizen participation rate of 75 percent by FY 2xxx, etc.). The goals must be clearly measurable investment outcomes, and if applicable, investment outputs. They do not include the completion date of the module, milestones, or investment, or general goals, such as, significant, better, improved that do not have a quantitative measure.			

Agencies must use the following table to report performance goals and measures for the major investment and use the Federal Enterprise Architecture (FEA) Performance Reference Model (PRM). Map all Measurement Indicators to the corresponding Measurement Area and Measurement Grouping identified in the PRM. There should be at least one Measurement Indicator for each of the four different Measurement Areas (for each fiscal year). The PRM is available at www.egov.gov. The table can be extended to include performance measures for years beyond FY 2009.

	Fiscal Year	Strategic Goal Supported	Measurement Area	Measurement Grouping	Measurement Indicator	Baseline	Planned Improvement to the Baseline	Actual Results
1	2003	Manage the U.S. Government's Finances Effectively	Customer Results	Delivery Time	Taxpayer refunds issued within 40 days (98.2%) according to the IRS Data Dictionary for Performance Plans.	98.2%	Timeliness measured by sampling taxpayers receiving refunds. Timeliness measured on a monthly basis. Measurement data is provided by W&I and SB/SE in Submission Processing (SMART) database.	98.8%, as of 9/30/2003.
2	2003	Manage the U.S. Government's Finances Effectively	Mission and Business Results	Taxation Management	Interest paid on taxpayer refunds (no more than \$68.19 per \$1M refunded) according to the IRS Data Dictionary for Performance Plans.	\$68.19	Interest paid is determined using total refunds issued and interest paid in original settlement cycle. Interest paid is reported on a monthly basis. Measurement data is provided by W&I and SB/SE in the SMART database.	\$36.29 interest paid per \$1M refunded, as of 9/30/2003.
3	2003	Manage the U.S. Government's Finances Effectively	Processes and Activities	Errors	Refund Errors per refunds issued, (7.6%) according to the IRS Data Dictionary for the Performance Plans.	7.6%	Refund Error rate is determined by comparing a sample of refunds issued on the Form 1040 and reported monthly. Measurement data is provided by W&I and SB/SE in the SMART database.	5.3%, as of 9/30/2003.
4	2004	Manage the U.S.	Customer Results	Delivery Time	Taxpayer refunds issued	98.4%	Timeliness measured by	98.9%, as of

		Government's Finances Effectively			within 40 days (98.4%). Goal set by W&I.		sampling taxpayers receiving refunds. Timeliness measured on a monthly basis. Measurement data is provided by W&I and SB/SE in Submission Processing (SMART) database.	9/30/2004.
5	2004	Manage the U.S. Government's Finances Effectively	Mission and Business Results	Taxation Management	Interest paid on taxpayer refunds (no more than \$66.00 per \$1M refunded). Goal set by W&I.	\$66.00	Interest paid is determined using total refunds issued and interest paid in original settlement cycle. Interest paid is reported on a monthly basis. Measurement data is provided by W&I and SB/SE in the SMART database.	\$29.67 interest paid per \$1M refunded, as of 9/30/2004.
6	2004	Manage the U.S. Government's Finances Effectively	Processes and Activities	Errors	Refund Errors per refunds issued, (5.3%). Goal set by W&I.	5.3%	Refund Error rate is determined by comparing a sample of refunds issued on the Form 1040 and reported monthly. Measurement data is provided by W&I and SB/SE in the SMART database.	6.0% refunds issued contained errors, as of 9/30/2004.
7	2005	Manage the U.S. Government's Finances Effectively	Customer Results	Delivery Time	Taxpayer refunds issued within 40 days (98.9%). Goal set by W&I.	98.9%	Timeliness measured by sampling taxpayers receiving refunds. Timeliness measured on a monthly basis. Measurement data is provided by W&I and SB/SE in Submission Processing (SMART)	99.3% thru 6/30/2005, as reported 8/11/2005.

							database.	
8	2005	Manage the U.S. Government's Finances Effectively	Mission and Business Results	Taxation Management	Interest paid on taxpayer refunds (no more than \$19.00 per \$1M refunded). Goal set by W&I.	\$19.00	Interest paid is determined using total refunds issued and interest paid in original settlement cycle. Interest paid is reported on a monthly basis. Measurement data is provided by W&I and SB/SE in the SMART database.	\$25.24 interest paid per \$1M refunded thru 6/30/2005, as reported 8/11/2005.
9	2005	Manage the U.S. Government's Finances Effectively	Processes and Activities	Errors	Refund Errors per refunds issued. (6.0%)	6.0%	Refund Error rate is determined by comparing a sample of refunds issued on the Form 1040 and reported monthly. Measurement data is provided by W&I and SB/SE in the SMART database.	5.0% refunds issued contained errors, as of 11/4/2005.
10	2006	Manage the U.S. Government's Finances Effectively	Customer Results	Delivery Time	Taxpayer refunds issued within 40 days. (99.2%)	99.2%	Timeliness measured by sampling taxpayers receiving refunds. Timeliness measured on a monthly basis. Measurement data is provided by W&I and SB/SE in Submission Processing (SMART) database.	99.3% thru 9/30/2006, as reported 10/24/2006.
11	2006	Manage the U.S. Government's Finances Effectively	Mission and Business Results	Taxation Management	Interest paid on taxpayer refunds (no more than \$32.00 per \$1M refunded).	\$32.00	Interest paid is determined using total refunds issued and interest paid in original settlement cycle. Interest paid is reported on a monthly basis. Measurement	\$30.12 interest paid per \$1M refunded thru 9/30/2006, as reported 10/24/2006.

							data is provided by W&I and SB/SE in the SMART database.	
12	2006	Manage the U.S. Government's Finances Effectively	Processes and Activities	Errors	Refund Errors per refunds issued. (4.8%)	4.8%	Refund Error rate is determined by comparing a sample of refunds issued on the Form 1040 and reported monthly. Measurement data is provided by W&I and SB/SE in the SMART database.	4.5% refunds issued contained errors, as of 9/30/2006.
13	2007	Manage the U.S. Government's Finances Effectively	Customer Results	Delivery Time	Taxpayer refunds issued within 40 days. (99.2%)	99.2%	Timeliness measured by sampling taxpayers receiving refunds. Timeliness measured on a monthly basis. Measurement data is provided by W&I and SB/SE in Submission Processing (SMART) database.	99.1% thru 8/31/2007, as reported 10/25/2007.
14	2007	Manage the U.S. Government's Finances Effectively	Mission and Business Results	Taxation Management	Interest paid on taxpayer refunds (no more than \$34.10 per \$1M refunded).	\$34.10	Interest paid is determined using total refunds issued and interest paid in original settlement cycle. Interest paid is reported on a monthly basis. Measurement data is provided by W&I and SB/SE in the SMART database.	\$39.28 interest paid per \$1M refunded thru 8/31/2007, as reported 10/25/2007.
15	2007	Manage the U.S. Government's Finances Effectively	Processes and Activities	Errors	Refund Errors per refunds issued. (3.1%)	3.1%	Refund Error rate is determined by comparing a sample of refunds issued on the Form 1040 and	2.8% refunds issued contained errors, as of 8/31/2007

							reported monthly. Measurement data is provided by W&I and SB/SE in the SMART database.	
16	2007	Manage the U.S. Government's Finances Effectively	Technology	Availability	IMF completes processing timely to meet refund, notice and on-line access deadlines as defined in the MITS Master Service Level Agreement (4/16/07). Measurement available on weekly reports.	100%	Processing timeliness defined in FY 2007.	100% of processing was completed within the processing cycle 8/31/2007
17	2008	Manage the U.S. Government's Finances Effectively	Customer Results	Delivery Time	Taxpayer refunds issued within 40 days. (99.2%)	99.2%	Timeliness measured by sampling taxpayers receiving refunds. Timeliness measured on a monthly basis. Measurement data is provided by W&I and SB/SE in Submission Processing (SMART) database.	
18	2008	Manage the U.S. Government's Finances Effectively	Mission and Business Results	Taxation Management	Interest paid on taxpayer refunds (no more than \$38.00 per \$1M refunded).	\$38.00	Interest paid is determined using total refunds issued and interest paid in original settlement cycle. Interest paid is reported on a monthly basis. Measurement data is provided by W&I and SB/SE in the SMART database.	
19	2008	Manage the U.S. Government's Finances Effectively	Processes and Activities	Errors	Refund Errors per refunds issued. (3.1%)	3.1%	Refund Error rate is determined by comparing a sample of refunds issued	

							on the Form 1040 and reported monthly. Measurement data is provided by W&I and SB/SE in the SMART database.	
20	2008	Manage the U.S. Government's Finances Effectively	Technology	Availability	IMF completes processing timely to meet refund, notice and on-line access deadlines as defined in the MITS Master Service Level Agreement (4/16/07). Measurement available on weekly reports.	100%	Processing timeliness defined in FY 2007.	
21	2009	Manage the U.S. Government's Finances Effectively	Customer Results	Delivery Time	Taxpayer refunds issued within 40 days. (99.2%)	99.2%	Timeliness measured by sampling taxpayers receiving refunds. Timeliness measured on a monthly basis. Measurement data is provided by W&I and SB/SE in Submission Processing (SMART) database.	
22	2009	Manage the U.S. Government's Finances Effectively	Mission and Business Results	Taxation Management	Interest paid on taxpayer refunds (no more than \$29.30 per \$1M refunded).	\$29.30	Interest paid is determined using total refunds issued and interest paid in original settlement cycle. Interest paid is reported on a monthly basis. Measurement data is provided by W&I and SB/SE in the SMART database.	
23	2009	Manage the U.S. Government's Finances	Processes and Activities	Errors	Refund Errors per refunds issued. (3.1%)	3.1%	Refund Error rate is determined by comparing a	

		Effectively					sample of refunds issued on the Form 1040 and reported monthly. Measurement data is provided by W&I and SB/SE in the SMART database.	
24	2009	Manage the U.S. Government's Finances Effectively	Technology	Availability	IMF completes processing timely to meet refund, notice and on-line access deadlines as defined in the MITS Master Service Level Agreement (4/16/07). Measurement available on weekly reports.	100%	Processing timeliness defined in FY 2007.	
25	2010	Manage the U.S. Government's Finances Effectively	Customer Results	Delivery Time	Taxpayer refunds issued within 40 days. (99.2%)	99.2%	Timeliness measured by sampling taxpayers receiving refunds. Timeliness measured on a monthly basis. Measurement data is provided by W&I and SB/SE in Submission Processing (SMART) database.	
26	2010	Manage the U.S. Government's Finances Effectively	Mission and Business Results	Taxation Management	Interest paid on taxpayer refunds (no more than \$29.30 per \$1M refunded).	\$29.30	Interest paid is determined using total refunds issued and interest paid in original settlement cycle. Interest paid is reported on a monthly basis. Measurement data is provided by W&I and SB/SE in the SMART database.	
27	2010	Manage the U.S.	Processes and Activities	Errors	Refund Errors per refunds	3.1%	Refund Error rate is	

		Government's Finances Effectively			issued. (3.1%)		determined by comparing a sample of refunds issued on the Form 1040 and reported monthly. Measurement data is provided by W&I and SB/SE in the SMART database.	
28	2010	Manage the U.S. Government's Finances Effectively	Technology	Availability	IMF completes processing timely to meet refund, notice and on-line access deadlines as defined in the MITS Master Service Level Agreement (4/16/07). Measurement available on weekly reports.	100%	Processing timeliness defined in FY 2007.	
29	2011	Manage the U.S. Government's Finances Effectively	Customer Results	Delivery Time	Taxpayer refunds issued within 40 days. (99.2%)	99.2%	Timeliness measured by sampling taxpayers receiving refunds. Timeliness measured on a monthly basis. Measurement data is provided by W&I and SB/SE in Submission Processing (SMART) database.	
30	2011	Manage the U.S. Government's Finances Effectively	Mission and Business Results	Taxation Management	Interest paid on taxpayer refunds (no more than \$29.30 per \$1M refunded).	\$29.30	Interest paid is determined using total refunds issued and interest paid in original settlement cycle. Interest paid is reported on a monthly basis. Measurement data is provided by W&I and SB/SE in the SMART database.	

31	2011	Manage the U.S. Government's Finances Effectively	Processes and Activities	Errors	Refund Errors per refunds issued. (3.1%)	3.1%	Refund Error rate is determined by comparing a sample of refunds issued on the Form 1040 and reported monthly. Measurement data is provided by W&I and SB/SE in the SMART database.	
32	2011	Manage the U.S. Government's Finances Effectively	Technology	Availability	IMF completes processing timely to meet refund, notice and on-line access deadlines as defined in the MITS Master Service Level Agreement (4/16/07). Measurement available on weekly reports.	100%	Processing timeliness defined in FY 2007.	

EA

In order to successfully address this area of the business case and capital asset plan you must ensure the investment is included in the agency's EA and Capital Planning and Investment Control (CPIC) process, and is mapped to and supports the FEA. You must also ensure the business case demonstrates the relationship between the investment and the business, performance, data, services, application, and technology layers of the agency's EA.

1. Is this investment included in your agency's target enterprise architecture?

yes

2. Is this investment included in the agency's EA Transition Strategy?

yes

2.a. If yes, provide the investment name as identified in the Transition Strategy provided in the agency's most recent annual EA Assessment.

Individual Master File (IMF)

3. Is this investment identified in a completed (contains a target architecture) and approved segment architecture?

yes

3.a. If yes, provide the name of the segment architecture as provided in the agency's most recent annual EA Assessment.

Enterprise Transition Plan, Volume 1: Enterprise Transition Strategy (IRS)

4. Identify the service components funded by this major IT investment (e.g., knowledge management, content management, customer relationship management, etc.). Provide this information in the format of the following table. For detailed guidance regarding components, please refer to <http://www.whitehouse.gov/omb/egov/>.

Component: Use existing SRM Components or identify as NEW. A NEW component is one not already identified as a service component in the FEA SRM.

Reused Name and UPI: A reused component is one being funded by another investment, but being used by this investment. Rather than answer yes or no, identify the reused service component funded by the other investment and identify the other investment using the Unique Project Identifier (UPI) code from the OMB Ex 300 or Ex 53 submission.

Internal or External Reuse?: Internal reuse is within an agency. For example, one agency within a department is reusing a service component provided by another agency within the same department. External reuse is one agency within a department reusing a service

component provided by another agency in another department. A good example of this is an E-Gov initiative service being reused by multiple organizations across the federal government.

Funding Percentage: Please provide the percentage of the BY requested funding amount used for each service component listed in the table. If external, provide the funding level transferred to another agency to pay for the service.

	Agency Component Name	Agency Component Description	Service Type	Component	Reused Component Name	Reused UPI	Internal or External Reuse?	Funding %
1	Data Exchange	All other IRS system applications that process individual master file data depend on output, directly or indirectly from this data source. Additionally, due to the central importance that the IMF plays in the processing of business taxpayer returns, it also exchanges data with external trading partners that have the need and the authority to obtain the data.	Data Management	Data Exchange			No Reuse	20
2	Loading and Archiving	Data is received into IMF through a single interface from all of IRS input systems. It is loaded using customized Assembly Language Code (ALC) runs. When inactive data is moved to a retention register, customized ALC runs are used.	Data Management	Loading and Archiving			No Reuse	80

5. To demonstrate how this major IT investment aligns with the FEA Technical Reference Model (TRM), please list the Service Areas, Categories, Standards, and Service Specifications supporting this IT investment.

FEA SRM Component: Service Components identified in the previous question should be entered in this column. Please enter multiple rows for FEA SRM Components supported by multiple TRM Service Specifications.

Service Specification: In the Service Specification field, Agencies should provide information on the specified technical standard or vendor product mapped to the FEA TRM Service Standard, including model or version numbers, as appropriate.

	SRM Component	Service Area	Service Category	Service Standard	Service Specification (i.e., vendor and product name)
1	Data Exchange	Component Framework	Data Management	Reporting and Analysis	Custom Code
2	Data Exchange	Component Framework	Security	Supporting Security Services	IBM RACF
3	Data Exchange	Service Access and	Access	Other Electronic	Custom Code

4	Loading and Archiving	Service Access and Delivery	Service Transport	Service Transport	Custom Code
5	Loading and Archiving	Service Platform and Infrastructure	Software Engineering	Software Configuration Management	CA AllFusion Endeavor
6	Loading and Archiving	Service Platform and Infrastructure	Software Engineering	Test Management	CA AllFusion Endeavor
7	Loading and Archiving	Service Interface and Integration	Interface	Service Description / Interface	Custom Code
8	Data Exchange	Service Platform and Infrastructure	Software Engineering	Software Configuration Management	CA AllFusion Endeavor
9	Data Exchange	Service Platform and Infrastructure	Software Engineering	Test Management	CA AllFusion Endeavor
10	Loading and Archiving	Component Framework	Security	Supporting Security Services	IBM RACF

6. Will the application leverage existing components and/or applications across the Government (i.e., FirstGov, Pay.Gov, etc)?

no

PART TWO

RISK

You should perform a risk assessment during the early planning and initial concept phase of the investment's life-cycle, develop a risk-adjusted life-cycle cost estimate and a plan to eliminate, mitigate or manage risk, and be actively managing risk throughout the investment's life-cycle.

Answer the following questions to describe how you are managing investment risks.

1. Does the investment have a Risk Management Plan?

yes

1.a. If yes, what is the date of the plan?

2007-05-17

1.b. Has the Risk Management Plan been significantly changed since last year's submission to OMB?

yes

1.c. If yes, describe any significant changes:

Updated to be in compliance with BSD standards and guidelines.

3. Briefly describe how investment risks are reflected in the life cycle cost estimate and investment schedule:

Program risk management is an ongoing part of project management on the IMF Investment. We have risk management capability in place that requires weekly coordination meeting with active participation from business customers, internal developers, contractors and other aspects of the investment through the Release Readiness meetings. The technical coordinator and project team actively work together to identify, manage and track risks that could adversely impact the investment. Costs associated with risk capability are captured in task order and included in the cost estimated throughout the life cycle. Schedule and cost risks are continuously monitored and mitigated through established processes. The following mitigation strategies are in place: a) Implement enhancements based on fiscal year funding available. b) Schedule discretionary changes in advance and share resources by utilizing overtime. c) Apply quality review to improve productivity. d) Conduct regular stakeholder status meetings with follow-up on action items.

COST & SCHEDULE

1. Does the earned value management system meet the criteria in ANSI/EIA Standard 748?

no

2. Is the CV% or SV% greater than $\pm 10\%$?

yes

2.a. If yes, was it the?
CV
3. Has the investment re-baselined during the past fiscal year?
yes
3.a. If yes, when was it approved by the agency head?
2007-09-13